

MILLS & REEVE

Achieve more. Together.

Health and care matters



Awards and achievements

While it's about you, not us, we are still very proud of our work and our people and for being recognised by our industry peers.

Here's a glimpse of some recent awards in our trophy cabinet ...

- UK Law Firm of the Year – British Legal Awards 2018/19
- Firm of the Year – *RollOnFriday* 2019
- Named for a record 16 years running – *The Sunday Times*' Best 100 Companies to Work For 2019
- Highly commended in the driving value category for our work with a leading building society – *FT Innovative Lawyers Awards* 2018
- Marketing innovation award for Reevaldo website – *Legal Week Innovation Awards* 2019



Health and care is a complex ecosystem. You need advisers who understand every part of it, how it connects and your particular circumstances.

Mills & Reeve is a national leader in the sector, with over 115 lawyers working on issues including mergers and acquisitions, major contracts, service redesigns, governance, regulator relationships and workforce and patient issues. Covering everything from NHS workforces to the biggest transactions between the public and independent sectors we are supported by sector leading specialists in areas such as life sciences and research, health tech, IT and information law.

We help you navigate this complexity in three key ways:

- Deliver the big things - Mergers and acquisitions. Major contracts. Service redesign.
- Manage the everyday challenges - Workforce. Patient issues. Governance. Regulator relationships. Estates. Commissioning.
- Make the important decisions - Being your critical friend. A second pair of eyes, guiding your decision-making.

If you think we can help, then please get in touch, we would love to hear from you.



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Who we work with

Our experience in the health and care sector means there's not much we haven't seen. Whether you need support with commissioning, delivering care, risk management, people or projects, the chances are we have worked on something similar.

Commissioners

NHS England. 90+ CCGs.

Integrated Care Systems

Across the country.

Government and regulators

Department of Health and Social Care. CQC. HFEA.

Primary care

GP, pharmacy and dentistry groups. The BMA. Healthy London Partnership. Primary Care Networks.

Life sciences

Pharmaceuticals. Research. Biotech. Digital health.

Hospital and ambulance services

NHS Trusts. FTs. Ambulance services. Independent sector providers.

Mental health and community care

Community, hospital and secure settings in the NHS and independent sector.

Digital health and innovation

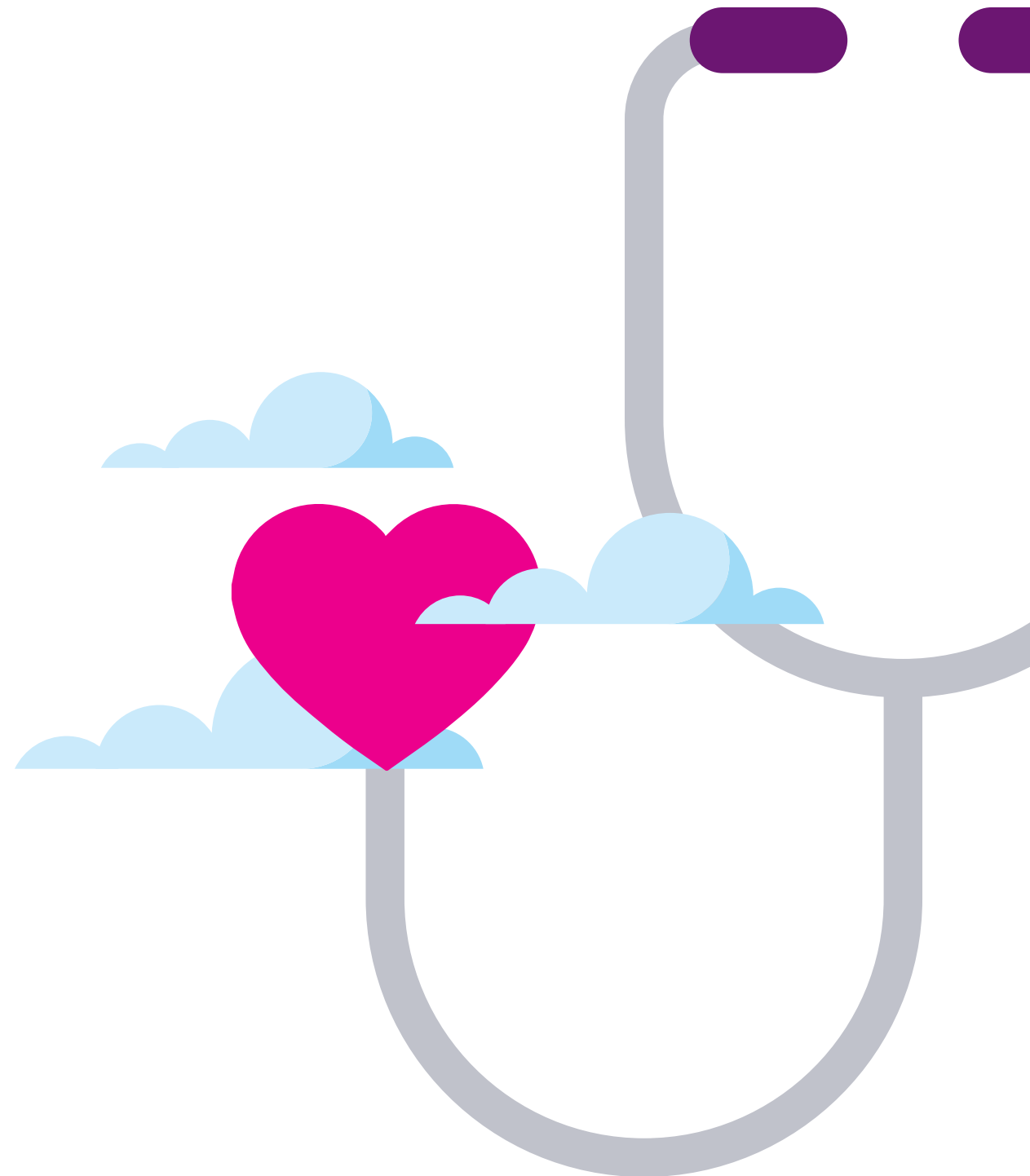
IT. Devices. Technology businesses.

Care

Social care. Care homes. Retirement living. Assisted living.

Plus

Investors. Suppliers. Service providers. Developers. Funders. Insurers.



And what we've helped them achieve

As we've said, there's not much we haven't done for our clients. Below are some examples of the types of work we do everyday.

Supporting a high-profile US hospital group's planned opening of a new London site.

Bupa's acquisition of a group of sixteen dental practices.

Creating the blueprint for health services in Northstowe, Cambridgeshire, the largest new town since Milton Keynes.

Successfully defending judicial reviews of commissioning policy decisions.

Delivering a region-wide patient information sharing agreement, to enable delivery of best patient care at the point of need.

NHS England's framework to support international GP recruitment.

Joint ventures between a leading private hospital and independent consultant groups.

£150m

Redevelopment of two hospital sites, including provision for over 800 new homes.

20,000

Unifying and updating policies, processes and HR arrangements for one of the UK's largest trusts, with a workforce of 20,000.

New EHR and connected IT systems to support world-leading healthcare and research at Great Ormond Street Hospital.

Creating Integrated Care Systems in London, Dudley, Greater Manchester, Norfolk and Bristol.

Working with a key party to the Infected Blood Inquiry to collect, arrange and provide evidence.

The merger of Heart of England Foundation Trust and University Hospitals Birmingham.

Elysium Healthcare's various corporate acquisitions including Broadham Care.

Obtaining consent from the Attorney General to reopen an inquest.

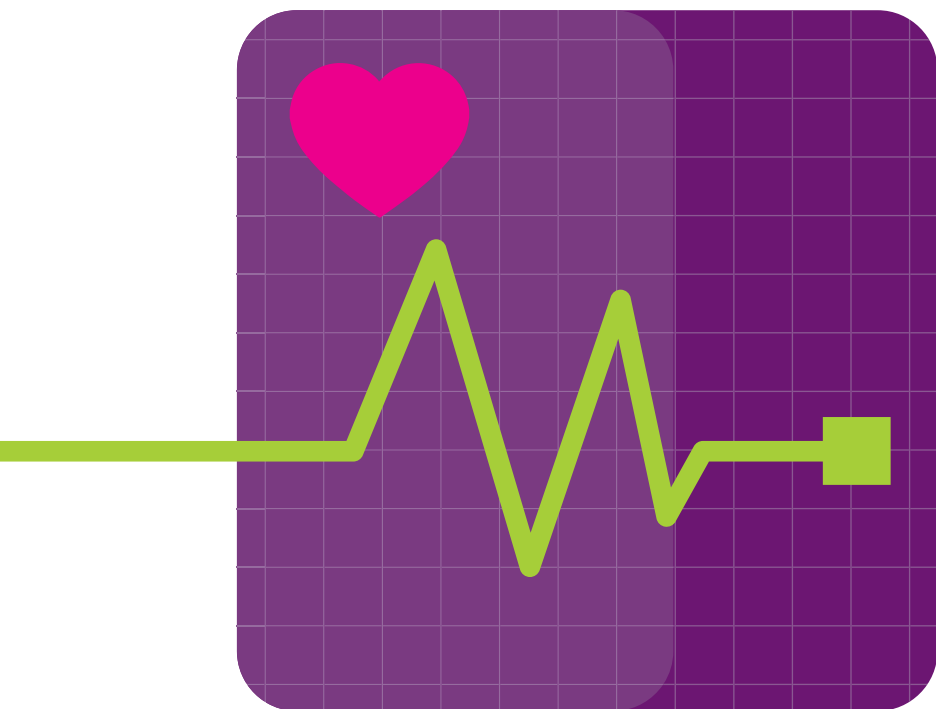
Corporate mergers and acquisitions for Alliance Medical.

£5bn+

Procurement and implementation of the Department of Health and Social Care's Future Operating Model.

£300m+

Restructuring a £300 million+ healthcare property portfolio.



Working with us

Our clients don't just come to us for legal advice, they come to us as much for our deep sector knowledge, and the experts we have in our health and care team. Lawyers that understand every part of that ecosystem, how it all connects and how best we can help you navigate through that complexity to achieve your goals.

We appreciate your matter may well be complex and wide-ranging but also highly specific to you. It may require careful collaboration and management across many strands of activity. This is why we measure our success as much by the comprehensive nature of the services we provide and the quality of our client relationships, as by the legal answers we provide.

All this, while never forgetting the key challenges we face as a standard-setting, modern law firm, to offer the best advice and the highest standards of quality and care, seamlessly managed, reported and delivered at the right price.

How you can access us

Frameworks you can access us through:

- Crown Commercial Services (RM3786 RM3788)
- NHS Commercial Solutions
- NHS North of England Commercial Procurement Collaborative
- NHS Resolution – Lot 3 Regulatory
- NHS Shared Business Services

All about Mills & Reeve

We are the only law firm in the UK top 100 to have consistently grown profit and turnover each year since 2002



Our UK office locations – Birmingham, Cambridge, Leeds, London, Manchester and Norwich



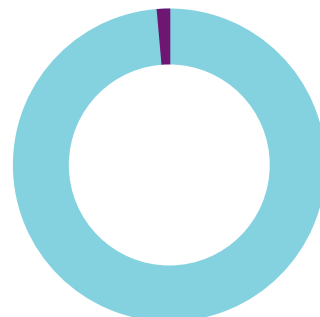
115 of our lawyers work for health and care clients



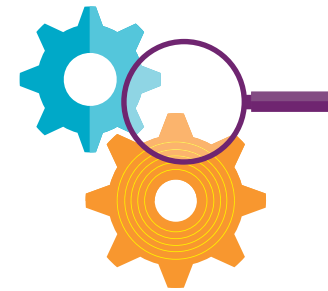
We have been named UK Law Firm of the Year 2018 at the British Legal Awards



97% of our people would recommend Mills & Reeve as a good place to work



Sectors

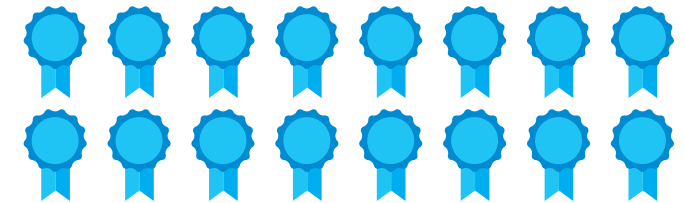


- Automotive
- Charities and social enterprise
- Education
- Energy
- Food and agribusiness
- Government
- Health and care
- Insurance
- Life sciences
- Mid-market
- Private wealth
- Real estate investment
- Sport
- Technology

A top 40 UK law firm

40

We have been named for a record 16th year running as one of *The Sunday Times*' Best 100 Companies to Work For



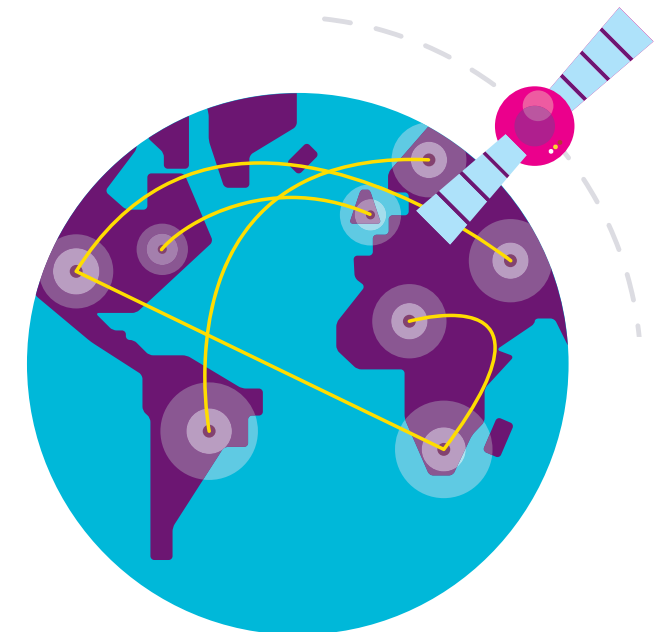
Top tier for health in *Chambers & Partners* and *Legal 500*



Our Charitable Trust provides financial support to a wide range of good causes every year



More than 30% of our work is international. We work across 87 international jurisdictions in over 30 different languages



Mills & Reeve is a dynamic, modern, and thought-provoking firm. We're flexible, personal and passionate about the law.

Delivering value to our clients through highly commercial, pragmatic and practical advice, we follow the highest possible standards of professional service, in the most personable and approachable way we can.

Our 1,000 plus people and over 500 lawyers work from six offices nationally and through handpicked relationships with law firms across the globe. Our work spans a broad range of legal sectors and jurisdictions for a diverse range of clients: from the FTSE 250 to fast-growth start-ups, from individuals to some of the world's most established and prestigious organisations.

www.mills-reeve.com



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